Appendix 2.2b

Association

## **Finance - Summary**

For each contributing organisation, please list any spending on BCF schemes in 2014/15 and the minimum and actual contributions to the Better Care Fund pooled budget in 2015/16.

|                              | Holds the pooled | Spending on<br>BCF schemes in<br>14/15 | Minimum<br>contribution (15/16) | Actual<br>contribution<br>(15/16) |
|------------------------------|------------------|--|---------------------------------|-----------------------------------|
| Local Authority #1 Southwark | tbc              | £8,766,000                             | £1,489,000                      | £1,489,000                        |
| CCG #1 Southwark             | tbc              | £191,000                               | £20,478,000                     | £20,478,000                       |
| BCF Total                    |                  | £8,957,000                             | £21,967,000                     | £21,967,000                       |

Approximately 25% of the BCF is paid for improving outcomes. If the planned improvements are not achieved, some of this funding may need to be used to alleviate the pressure on other services. Please outline your plan for maintaining services if planned improvements are not achieved.

Where outcomes are not delivered this will in some cases lead to additional demand-led cost pressures, for example, increased care home or acute admissions costs. These issues will be dealt with on a case by case basis with the aim of protecting the planned investment in community based services whilst securing the performance related payment element for delivering recovery plans that will improve the effectiveness of the schemes at reducing future acute demand. Any overspend on acute or social care placement budgets will be absorbed within these budgets wherever possible rather than from the Better Care Fund.

| Contingency plan:   | 2015/16   | Ongoing |            |
|---|---|---------|------------|
| Permanent admissions of older   | Planned savings (if targets fully achieved)                         | £260,00 | £260,000   |
| people (aged 65 and over) to<br>residential and nursing care<br>homes, per 100,000 population | Maximum support needed for other services (if targets not achieved) | £260,00 | 0 £260,000 |
| Proportion of older people (65 and over) who were still at home 91                            | Planned savings (if targets fully achieved)                         | £100,00 | 0 £100,000 |
| days after discharge from hospital<br>into reablement / rehabilitation<br>services            | Maximum support needed for other services (if targets not achieved) | £100,00 | £100,000   |
|   | Planned savings (if targets fully achieved)                         | n/a     | n/a        |
| Delayed transfers of care from hospital per 100,000 population (average per month)            | Maximum support needed for other services (if targets not achieved) | n/a     | n/a        |
|   | Planned savings (if targets fully achieved)                         | £150,00 | 0 £150,000 |
| Avoidable emergency admissions (composite measure)  | Maximum support needed for other services (if targets not achieved) | £150,00 | 0 £150,000 |
| Local measure: people feeling<br>supported to manage their long<br>term conditions            | Planned savings (if targets fully achieved)                         | n/a     | n/a        |

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## Note: Further detail on cost benefits associated with BCF schemes will be provided with the final submission

Please list the individual schemes on which you plan to spend the Better Care Fund, including any investment in 2014/15. Please expand the table if necessary.

|              | BCF Investment   | Lead<br>provider             | 2014/15    | spend         | 2014/15   | 5 benefits    | 2015/16     | spend         | 2015/1    | 6 benefits    |
|--------------|--|------------------------------|------------|---------------|-----------|---------------|-------------|---------------|-----------|---------------|
|              |  |                              | Recurrent  | Non-recurrent | Recurrent | Non-recurrent | Recurrent   | Non-recurrent | Recurrent | Non-recurrent |
| Scheme<br>1  | Existing NHS transfers: range of social care services that support health. Includes protection of adult social care services that have a health benefit. To be reviewed over 2014/15 along with other existing schemes to ensure best integrated approach. | LA                           | £5,621,000 |               | tbc       |               | £5,621,000  |               | tbc       |               |
| Scheme<br>2  |  | LA                           | £1,048,000 |               | tbc       |               | £1,048,000  |               | tbc       |               |
| 3            | Re-ablement: grant rolled forward, services to be reviewed and further integrated with discharge support, admissions avoidance and enhanced rapid response. Used to expand reablement in line with council plan targets.                                   | LA                           | £1,813,000 |               | tbc       |               | £1,813,000  |               | tbc       |               |
| 4            |  | LA/CCG                       | £100,000   |               | tbc       |               | £100,000    |               | tbc       |               |
|              | Self management including expert patient programme: enhance quality of life and independence of people with long term conditions.  Community Asset model. Also tackling social isolation.  | CCG                          | £107,000   |               | tbc       |               | £307,000    |               | tbc       |               |
| Scheme<br>6  | Home care quality improvement: improving quality and effectiveness of home care to help support people to remain at home.  | LA                           |            |               | tbc       |               | £1,900,000  |               | tbc       |               |
|              | Psychiatric liaison and related services: aimed at responding to people with mental health problems in A&E   | CCG                          | £54,000    |               | tbc       |               | £300,000    |               | tbc       |               |
| Scheme<br>8  |  | CCG                          |            |               | tbc       |               | £870,000    |               | tbc       |               |
| Scheme<br>9  |  | LA                           |            |               | tbc       |               | £566,000    |               | tbc       |               |
|              | Carers: investment to support implementing the joint carers strategy to help people continue in their caring roles.  | LA/CCG                       |            |               | tbc       |               | £450,000    |               | tbc       |               |
| Scheme       | Admissions avoidance services: existing health commitment to Homeward, enhanced rapid response and social work capacity.   | CCG (LA<br>14.15 sec<br>256) | £214,000   |               | tbc       |               | £2,200,000  |               | tbc       |               |
| Scheme<br>12 |  | CCG                          |            |               | tbc       |               | £1,200,000  |               | tbc       |               |
| Scheme<br>13 | Care Bill Implementation: amount of BCF identified by government as contributing to implementation of Care Bill, including additional assessments, safeguarding and Care Accounts for the care cost cap system (Dilnot).                                   | LA                           |            |               | tbc       |               | £1,000,000  |               | tbc       |               |
|              | Social Services Capital: existing grant rolled into BCF 15/16. Includes investment in centre of excellence for dementia  | LA                           |            |               | tbc       |               | £875,000    |               | tbc       |               |
| Scheme<br>15 |  | LA                           |            |               | tbc       |               | £614,000    |               | tbc       |               |
| Scheme<br>16 |  | LA                           |            |               | tbc       |               | £500,000    |               | tbc       |               |
|              |  | LA/CCG                       |            |               | tbc       |               | £1,493,000  |               | tbc       |               |
| Scheme<br>18 | Voluntary sector preventative services: existing commitments used to take an integrated approach to prevention and protect CCG and ASC funded services   |                              |            |               | tbc       |               | £910,000    |               | tbc       |               |
|              |  | LA/ CCG                      |            |               | tbc       |               | £200,000    |               | tbc       |               |
|              | Total  |                              | £8,957,000 |               |           |               | £21,967,000 |               |           |               |

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## Engiana

## **Outcomes and metrics**

For each metric other than patient experience, please provide details of the expected outcomes and benefits of the scheme and how these will be measured.

The different schemes contribute in a number of ways to the overall targets of reduced care home admissions; effective re-ablement; low delayed transfers rates; reduced avoidable acute admissions and the number of people feeling supported to manage their long term conditions. The metrics will be measured using national reporting tools and definitions. A balanced scorecard including more local metrics will be developed to assist monitoring.

For the patient experience metric, either existing or newly developed local metrics or a national metric (currently under development) can be used for October 2015 payment. Please see the technical guidance for further detail. If you are using a local metric please provide details of the expected outcomes and benefits and how these will be measured, and include the relevant details in the table below

N/a - using national metric

For each metric, please provide details of the assurance process underpinning the agreement of the performance plans

The draft targets set out below have been scrutinised by the joint senior management team meeting of the CCG and the Local Authority, and discussed at the HWB workshop on 6th February to ensure an appropriate level of challenge is set.

If planning is being undertaken at multiple HWB level please include details of which HWBs this covers and submit a separate version of the metric template both for each HWB and for the multiple-HWB combined

n/a

| Metrics  |              | Current Baseline   | Performance underpinning  | Performance underpinning   |  |  |
|--|--------------|--|---|--|--|--|
|  |              | (as at)  | April 2015 payment  | October 2015 payment   |  |  |
| Permanent admissions of older people (aged 65 and over) to residential   | Metric Value | 770.8  |   | 697.8  |  |  |
|  | Numerator    | 177<br>N/A<br>22965  |   | 167  |  |  |
|  | Denominator  |  |   | 23933  |  |  |
|  |              | ( April 2012 - March 2013 )                                |   | ( April 2014 - March 2015 )  |  |  |
|  |              |  |   |  |  |  |
| Proportion of older people (65 and over) who were still at home 91 days  | Metric Value | 77.20%   |   | 85%  |  |  |
| after discharge from hospital into reablement / rehabilitation services  | Numerator    | 112  | N/A   | 136  |  |  |
|  | Denominator  | 145  | .,,   | 160  |  |  |
|  |              | ( April 2012 - March 2013 )                                |   | ( April 2014 - March 2015 )  |  |  |
|  | Metric Value | 87   | 86  | 85   |  |  |
| per month)   | Numerator    | 212 days per month on<br>average, 12 months to Nov<br>2013 | note: delayed transfers<br>currently optimal (22nd best<br>nationally) - further significant<br>reduction not desirable or<br>achievable without risking<br>excessive early discharge | note: delayed transfers<br>currently optimal (22nd best<br>nationally) - further significant<br>reduction may not be desirable<br>or achievable without risking<br>excessive early discharge |  |  |
|  |              |  | April - Dec 2014  | Jan - June 2015  |  |  |
|  | Denominator  | 243,670  | 249,971   | 255,836  |  |  |
| Avoidable emergency admissions (composite measure)   | Metric Value | 152 per 100,000 per month                                  | 144   | 144  |  |  |
|  | Numerator -  | 461 av number per month                                    | 449   | 449  |  |  |
|  | Denominator  | 303,859  | 310,830   | 310,830  |  |  |
|  |              | 12 months to Sept 13                                       | (April - September 2014)  | ( October 2014 - March 2015 )  |  |  |
| Patient / service user experience - for local measure, please list actual measure to be used. This does not need to be completed if the national |              | n/a (using national measure)                               | N/A   | n/a using national measure   |  |  |
| metric (under development) is to be used]  |              |  |   | n/a (using national measure)   |  |  |
| Local metric: NHSOF 2.1: Proportion of people feeling supported to   | Metric Value | 58.30%   |   | 60%  |  |  |
| manage their long term conditions  | Numerator    |  |   |  |  |  |
|  | Denominator  |  |   |  |  |  |
|  |              | 2013 GP survey   |   | 2014 GP survey   |  |  |

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